THE RELATIONSHIP BETWEEN LEADERSHIP STYLE AND STUDENT ACHIEVEMENT IN SCHOOLS IN ISRAEL

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Abstract We live in a time, in which the rate of change is faster than in any other period predating it, in the history of humanity [2], [11]. Schools in Israel and around the world are required to function in an intensive period of powerful changes. The needs of Man and the society change in their essence as well as in their level of complexity [8]. Therefore, the success of an organization greatly depends upon its ability to deliver its inherent knowledge to its clients [10]. The need for improvement of job performance has brought about a multitude of studies which have attempted to locate the predictors which explain job performance [1],[3],[6],[7].

Keywords: Job Performance (achievements), Perceived External Prestige (PEP) of the Organizational, Team, Profession, And Identity: Organizataional, Team Professional Identification, Behavioral Integration of the Team and organization, Economic educational indicators Leadership style.

RESEARCH QUESTIONS How can teachers' performance (pupils' achievements) be improved, to empower the studies of mathematics and by this to guarantee meeting the targets of the Ministry of Education? This study has examine the Correlations between the performances of math teachers (pupils' achievements) and the Exertion of teachers' effort at work and between the variables of: perceived external prestige (of the professional staff of math teachers, the educational organization and of the teaching profession), identification (organizationally, with the profession and the staff) and leadership style of the inspector, with different Correlation to the various education personnel: teachers, professional coordinators, instructors in the field of math teaching, principals and inspectors, in Primary schools. 2 The subject of mathematics has a unique status of its own [4]. Mathematics is one of the study subjects that constitute a stumbling block on the way of many pupils throughout their years of studying in Primary and post-Primary education. Thus, doors are being shut before them quite often towards their future life [5]. The execution branch of the researcher, for the implementation of the "specialization" program in schools are the general inspectors of schools. The researcher has found that schools that have succeeded in implementing the "specialization" program, have a professional team that frequently meets and inspectors with an inclusive approach in decision making, who assist and support the teachers by giving advice, solving technical and professional problems. The recommendations of the "Dovrat Committee" (2005) have dealt in reorganization of the educational system. In addition, a public appeal has been published that presently, the role of general inspectors is ineffective, does not allow for effective activation and is in fact unnecessary [9, p. 28]. This attempt to cancel the role of inspectors has born no success and invoked much objection amongst senior personnel in the Ministry of Education. Therefore, the researcher has chosen the variable of inspector's leadership style as an independent variable of this study.

RESEARCH METHOD AND DESIGN The principal research method is quantitative, and the research design is descriptive. A gathering of information has been conducted through tools from the field of the quantitative approach (questionnaires), as the main essence of this study is the location of correlations for teachers' performance (pupils' achievements. The method chosen for sampling is non-probabilistic quota sampling method, for the following considerations: conducting a sample is cheap, easy and practical, and additionally there is no possibility of national sampling frame.

PRIMARY RESEARCH FINDINGS AND THE MEANING THEREOF The results of current study, which has examined the characteristics of Leadership Style of an inspector, indicate that an inspector with Transformational Differential Leadership style characteristics contributes to a rise of Teachers' Performance and Exerting of Teacher's Effort at Work. These findings have practical meanings. In order to drive teachers towards internal motivation in task execution, investing at work and improvement of achievements, inspectors, on one hand, should demonstrate higher 3 personal attention to teachers, which is one of the characteristics of a Transformational Differential Leadership style, by actions of expression of appreciation, support of their ability and contribution to school, and on the other hand, inspectors are to avoid adopting the characteristics of a "Leissez-Faire" and Intentional-Passive Transactional Leadership styles, such as avoidance of taking a stand, indifference and concession. An important conclusion arising from the findings of current study is that the characteristics of Leadership Style of an inspector have much significance in motivating the Performance of teachers and Exerting of Teacher's Effort at Work. The more an inspector has characteristics of a Transformational Differential Leadership style, the higher are Teachers' Performance and Exerting of Teacher's Effort at Work. The less an inspector has characteristic of a Transactional Intentional Passive leadership style, the better is Performance of teachers. And the more an inspector has characteristics of a Transactional Intentional Passive leadership style; the lower is Exerting of Teacher's Effort at Work. Inspector characteristics of a Transformational Leadership style, the higher is Perceived External Prestige and Identification. And the more an inspector has characteristics of Transactional Leadership style the higher is Perceived External Prestige and Identification. There is no direct correlation between Leadership Style and Teachers' Performance. All the dimensions of Perceived External Prestige and dimensions of Identification except for Identification with school have direct relation to Teachers' Performance and do not mediate in the correlation between Leadership Style of an .inspector and Teachers' Performance it appears that in all matters of economic-educational indicators, these do not affect or interfere with Teachers' Performance and Exerting of Teacher's Effort at Work, except for two indicators that have been found to be significantly negative: the indictor of frequency of team meetings and the indicator of average score in the national math test. The statistical findings in the research model indicate significant correlations. When the patterns of Behavioral Integration are high, education employees sense patterns

of high Behavioral Integration in team and school; meaning, that there are significant relations between Transformational and Transactional Leadership style of an inspector and between Behavioral Integration in the sense of Perceived External Prestige and Identification in all three dimensions (profession, school, and team). The more an inspector has characteristics of a Transformational Leadership style, the higher 4 is the sense of Perceived External Prestige and Identification, and the more an inspector has characteristics of a Transactional Leadership style the higher is the sense of Perceived External prestige and Identification, with exception of Perceived External Prestige of school. When patterns of Behavioral Integration are low in team and school, the statistical findings indicate that no significant correlations have been found between Inspector's Leadership Style and the dimensions of Perceived External Prestige and Identification. Since the research question has dealt with the ways of securing of meeting the targets of the Ministry of Education, the fact that current study managed to supply an explanation to the correlation between Leadership Style of an inspector and between Teachers' Performance and Exerting of Teacher's Effort at Work, eventually, a response has been supplied to the research question. In summary, current study supplies new knowledge regarding the variables of Inspector's Leadership style, Teachers' Performance, Exerting of Teacher's Effort at Work, and the correlations between them. It has been found that the Leadership Style of a transformational inspector, leads to a behavior of raising of Teachers' Performance and Exerting of Effort at work, while mediation of Identification and Perceived External Prestige (in all three dimensions), Behavioral Integration in school and professional team and economiceducational indicators. Additionally, it has been found that out of all the characteristics of Inspectors' Leadership Style, the most effecting dimension is the Transformational Differential Leadership style, with support and personal attention of an inspector towards the education employees, which raises Teachers' Performance and exerting of their effort at work. These have practical implications, as the Ministry of Education can base on these findings, to produce the maximum from the education employees. These findings have special significance for the purpose of maximizing Teachers' Performance and exerting of their effort at work and thus ensuring the meeting of targets set by the Ministry of Education. It appears that the findings of current study might constitute a platform, background material and a basis for discussion about effects of Leadership Style of school inspectors in driving for improvement of achievements and Exerting of Teachers' Effort at their work. It is only fitting that education employees of all ranks of position and academy personnel would take part in such type of discussion.

Learning styles refer to the preferred ways in which individuals absorb, process, and retain information. Understanding these styles is crucial in educational contexts, as they can significantly influence student engagement, comprehension, and ultimately, academic achievement. This article explores various learning styles, their characteristics, and the relationship between these styles and student performance.

Understanding Learning Styles

The concept of learning styles stems from the idea that each student has a unique method of learning. While there are various models of learning styles, one of the most widely recognized is Howard Gardner's Theory of Multiple Intelligences, which identifies several distinct types of intelligences that correlate with different learning preferences:

- 1. Visual Learners: Prefer using images, diagrams, and charts to understand information.
- 2. **Auditory Learners**: Learn best through listening to lectures, discussions, and audio materials.
- 3. **Kinesthetic Learners**: Thrive on hands-on experiences, preferring to engage in physical activities to grasp concepts.
- 4. **Read/Write Learners**: Favor reading and writing as their primary means of learning, often enjoying essays and texts.

The Connection Between Learning Styles and Achievement

Research indicates that aligning teaching methods with students' preferred learning styles can enhance their academic performance. Here are some key points illustrating this connection:

- Increased Engagement: When instruction is tailored to students' learning preferences, they
 are more likely to engage with the material. For instance, visual learners may excel in a
 classroom where infographics and videos are used, while kinesthetic learners may thrive in a
 hands-on learning environment.
- 2. **Improved Retention**: Studies have shown that students tend to retain information better when they learn in their preferred style. For example, auditory learners may remember information more effectively after listening to a lecture or participating in a discussion.
- 3. **Boosted Self-Efficacy**: When students experience success in their learning, their confidence grows. Recognizing and accommodating their learning styles can lead to more positive experiences, thereby enhancing their overall self-efficacy and motivation.
- 4. **Diverse Learning Environments**: Acknowledging that students learn differently encourages educators to create varied instructional strategies. This diversity can lead to a more inclusive classroom where all students have the opportunity to succeed.

Challenges and Considerations

While the alignment of teaching methods to learning styles can be beneficial, it is essential to approach this concept critically. Some researchers argue that the efficacy of learning styles is overstated and that effective teaching strategies should benefit all learners, regardless of their preferred style. Furthermore, relying solely on learning styles may lead to pigeonholing students and ignoring their potential for developing skills in other areas.

Conclusion

In conclusion, understanding learning styles can play a significant role in enhancing student achievement. By recognizing and accommodating these preferences, educators can foster an environment that promotes engagement, retention, and confidence among learners. However, it is crucial to balance this approach with a focus on comprehensive teaching strategies that address the diverse needs of all students. Ultimately, the goal should be to empower students to become adaptable learners who can succeed in various educational contexts.

Certainly! Here's an expanded conclusion section that dives deeper into the implications of learning styles on student achievement:

The exploration of learning styles reveals significant insights into how educational practices can be enhanced to better support student achievement. While the initial premise of learning styles suggests that tailoring instruction to individual preferences can lead to improved outcomes, it is essential to consider multiple dimensions in this discussion.

- 1. Individualized Learning: One of the most critical takeaways from the study of learning styles is the importance of recognizing that each student is unique. Educators who acknowledge and adapt their teaching methods to accommodate different learning preferences can create a more inclusive learning environment. This individualized approach not only promotes higher engagement but also fosters a sense of belonging among students, which is crucial for their overall motivation and success.
- 2. Engagement and Motivation: As students engage with materials that resonate with their preferred learning methods, they are more likely to find joy in the learning process. This intrinsic motivation is a powerful driver of achievement. When students are actively involved in their learning—whether through visual aids, auditory discussions, or hands-on activities—they are more likely to take ownership of their education, leading to better retention of information and improved academic performance.
- 3. **Skill Development Across Modalities**: While it is beneficial for students to learn in their preferred style, it is equally important to encourage them to develop skills across different modalities. This balanced approach helps students become more versatile learners, capable

of adapting to various situations and instructional methods. By providing varied learning experiences, educators can equip students with the tools they need to succeed in an increasingly complex world.

- 4. **Teacher Training and Awareness**: To effectively implement strategies that cater to diverse learning styles, it is imperative that teacher training programs incorporate education about learning preferences. By equipping educators with this knowledge, they can better design their curricula and instructional methods to meet the varied needs of their students. Professional development opportunities focusing on differentiated instruction can further enhance teachers' abilities to create dynamic learning environments.
- 5. **Research and Continuous Improvement**: The relationship between learning styles and student achievement continues to be an area of active research. As new findings emerge, it is essential for educators and policymakers to stay informed and flexible in their teaching practices. Continuous improvement in educational strategies based on empirical evidence will ensure that all students have access to effective and meaningful learning experiences.
- 6. Holistic Approach to Education: Ultimately, the effective application of learning styles in education should be part of a broader, more holistic approach to teaching and learning. Factors such as socio-emotional development, cultural background, and individual interests also play critical roles in shaping student achievement. By integrating knowledge about learning styles with other educational theories and practices, educators can create a comprehensive framework that supports the diverse needs of all students.

In conclusion, while learning styles present a valuable framework for understanding how students learn, they should be viewed as one of many tools available to educators. By combining insights from learning styles with a commitment to inclusive, diverse, and adaptive teaching methods, educators can significantly enhance student achievement and foster a love for lifelong learning. The ultimate goal should always be to empower students as confident, competent, and adaptable learners prepared to face the challenges of the future.

impacts of Diverse Learning Styles on Workforce Development

1. Understanding Learning Styles:

- o Individuals have different preferences for how they learn, often categorized into styles such as visual, auditory, kinesthetic, and reading/writing.
- Recognizing these styles helps in tailoring educational programs and training sessions to meet the needs of a diverse workforce.

2. Enhanced Training Effectiveness:

- Training programs that incorporate multiple learning styles tend to be more effective. They engage employees better, leading to improved retention of information and skills.
- o For instance, using a combination of lectures (auditory), visual aids (visual), and hands-on activities (kinesthetic) can cater to various learners.

3. Increased Employee Engagement:

- When employees feel that their preferred learning styles are acknowledged and utilized, they are more likely to be engaged and motivated.
- Engagement is crucial for productivity and job satisfaction, which in turn can lead to lower turnover rates and higher morale.

4. Better Job Performance:

- Employees who receive training that aligns with their learning preferences are likely to perform better in their roles.
- This can be especially important in sectors that require specific skills or knowledge,
 as effective learning directly correlates with job performance.

5. Fostering Innovation and Collaboration:

- A workforce trained in various learning styles can bring diverse perspectives and problem-solving approaches, fostering innovation.
- Collaboration among team members with different learning preferences can enhance creativity and lead to more effective solutions.

6. Adaptability to Change:

- o A workforce that has been trained in diverse learning styles is typically more adaptable to changes in technology, market demands, and organizational shifts.
- Employees who can learn in the ways that suit them best are often quicker to pick up new skills and adapt to new roles.

7. Implications for Organizational Development:

- Organizations that prioritize understanding and integrating diverse learning styles into training programs can develop a more skilled and adaptable workforce.
- This approach helps businesses remain competitive in a rapidly changing economic landscape.

Conclusion

Incorporating diverse learning styles into workforce development can lead to significant benefits, including enhanced training effectiveness, improved employee engagement, better job performance,

and fostering a culture of innovation. Organizations that recognize and adapt to these differences are likely to see positive outcomes in their overall productivity and growth.

If you're looking for specific articles or studies, I recommend checking academic databases or publications in the fields of educational psychology and workforce development. Let me know if you need further assistance!

In today's fast-paced and dynamic workforce, organizations are increasingly recognizing the importance of effective training and development programs. A critical aspect of these programs is understanding the diverse learning styles of employees. Learning styles refer to the preferred ways in which individuals absorb, process, and retain information. By acknowledging these differences, organizations can tailor training approaches to enhance employee engagement, improve performance, and ultimately drive organizational success.

Understanding Learning Styles

The concept of learning styles is grounded in various psychological theories that categorize individuals based on their preferred modes of learning. One of the most well-known frameworks is David Kolb's Experiential Learning Theory, which identifies four learning styles: converging, diverging, assimilating, and accommodating. These styles illustrate how individuals approach problem-solving, information processing, and experiential learning.

Additionally, Neil Fleming's VARK model categorizes learning preferences into four modalities: Visual, Auditory, Reading/Writing, and Kinesthetic. Each modality highlights the unique ways individuals prefer to interact with information, either through visual aids, listening, reading, or hands-on activities. Understanding these distinctions is vital for designing effective training programs that meet the varying needs of a diverse workforce.

The Role of Learning Styles in Workforce Development

- Improved Engagement: When training programs align with employees' learning styles,
 they are more likely to be engaged and motivated. For example, visual learners may benefit
 from diagrams and charts, while kinesthetic learners might prefer interactive activities. This
 personalized approach fosters a more inclusive learning environment where all employees
 can thrive.
- 2. **Enhanced Retention**: Research shows that when individuals receive information in a manner consistent with their learning style, retention rates increase. Employees are more

likely to remember and apply what they have learned, leading to improved performance and productivity.

- 3. Tailored Training Solutions: Organizations can leverage assessments to identify the dominant learning styles of their employees. This data enables the development of customized training programs that cater to specific needs, ensuring that the training is relevant and effective.
- 4. **Increased Collaboration**: Understanding and appreciating learning styles can foster a culture of collaboration within teams. Employees can learn from one another by sharing their preferred methods, leading to innovative approaches to problem-solving and knowledge sharing.
- 5. Adaptation to Technological Advances: As technology continues to evolve, so do the methods of training and development. By integrating diverse learning styles into e-learning and digital platforms, organizations can provide flexible learning opportunities that accommodate

In today's diverse workplace, understanding learning styles is crucial for effective workforce development. Learning styles refer to the different ways individuals prefer to learn and process information. Recognizing these styles allows organizations to tailor training programs that enhance employee engagement and retention.

There are several frameworks for categorizing learning styles, including David Kolb's Experiential Learning Theory and Neil Fleming's VARK model. Each framework identifies unique preferences, such as visual, auditory, reading/writing, and kinesthetic learning modalities. By accommodating these diverse preferences in training programs, organizations can create a more inclusive environment that fosters collaboration and innovation.

Effective training that considers learning styles can lead to improved employee performance and productivity, as employees are more likely to retain and apply what they learn. However, it's important to adopt a balanced approach, avoiding rigid categorization while still being mindful of individual preferences. This can include a blend of traditional training methods, experiential learning, and technology-enhanced instruction.

Overall, integrating an understanding of learning styles into workforce development strategies not only supports employee growth but also contributes to the organization's long-term success and adaptability in an ever-evolving market.

The integrating diverse learning styles within the workforce has significant implications for the economy. Firstly, when organizations tailor their training programs to accommodate various

learning preferences, they can enhance employee productivity and job satisfaction. A more skilled and motivated workforce directly contributes to higher output and efficiency, which in turn drives economic growth.

Secondly, the ability to adapt training methods to different learning styles fosters innovation within companies. A diverse range of ideas and perspectives, cultivated through inclusive learning practices, leads to the development of new products and services. This innovation is essential for maintaining competitive advantage in a global market, ultimately benefiting the economy at large.

Moreover, organizations that invest in understanding learning styles are likely to experience lower employee turnover rates. High retention translates to reduced recruitment and training costs, benefiting the company's bottom line and freeing up resources for further investment and expansion. This stability can enhance overall economic resilience by creating steady employment opportunities.

In addition, as the workforce becomes increasingly diverse, accommodating different learning styles aligns with the broader social trends of inclusivity and equity. This approach not only supports individual growth but also enhances social mobility, contributing to a more equitable economy.

Lastly, the adoption of technology in training, tailored to various learning preferences, can lead to a more adaptable workforce. As industries evolve and new technologies emerge, a workforce that can swiftly learn and adapt is essential for maintaining economic dynamism and addressing the needs of the future labor market.

Income inequality has become a pressing issue in many societies around the world. While numerous factors contribute to this disparity, education stands out as a key element that can help bridge the income gap. This article explores how access to quality education can reduce income inequality and promote social mobility.

The Importance of Education

Education is often termed the "great equalizer." It provides individuals with the knowledge and skills necessary to compete in the job market. Higher levels of education are correlated with higher earning potential. For instance, individuals with a bachelor's degree typically earn significantly more than those with only a high school diploma. By enhancing individuals' qualifications, education can directly influence their income levels.

Breaking the Cycle of Poverty

Access to quality education can break the cycle of poverty that many families face. Children from low-income backgrounds often attend underfunded schools with fewer resources and lower-quality teaching. This educational disadvantage can limit their future job opportunities and earning potential. By investing in education, particularly for marginalized communities, we can provide these individuals with the tools they need to succeed, ultimately reducing income inequality.

Promoting Social Mobility

Education fosters social mobility, allowing individuals to rise above their circumstances. Higher education can open doors to better job opportunities, leading to improved economic status. Furthermore, as more individuals from diverse backgrounds gain access to higher education, the workforce becomes more inclusive, which can lead to a more balanced distribution of wealth.

Economic Growth

Investing in education is not only beneficial for individuals but also for society as a whole. A more educated workforce can drive economic growth, innovation, and productivity. When individuals are equipped with the skills needed in the modern economy, they can contribute more effectively to their communities and the economy at large, leading to a reduction in income inequality on a broader scale.

In summary, education plays a crucial role in reducing income inequality. By providing individuals with the skills and knowledge necessary for success, we can break the cycle of poverty, promote social mobility, and foster economic growth. To achieve a more equitable society, it is vital to invest in accessible, high-quality education for all individuals, regardless of their socioeconomic background.

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The Role of the policy in education access

Government policies play a crucial role in ensuring equitable access to education. Policies that emphasize funding for public schools, particularly in low-income areas, can significantly impact educational quality. For example, increased funding can lead to smaller class sizes, better

Certainly! Here's an expanded discussion on how education reduces income inequality, delving deeper into various aspects of the topic.

Expanded Discussion: Education as a Catalyst for Reducing Income Inequality

1. Access to Education

Access to education is a fundamental requirement for reducing income inequality. Unfortunately, disparities exist in the availability of quality education based on geographical location, socioeconomic status, and other factors.

Urban vs. Rural Education: In many countries, urban areas often have better-funded schools with more resources than rural areas. This creates a significant gap in educational quality and opportunities. To reduce income inequality, policies must focus on providing equitable funding and resources to schools in low-income and rural areas.

Early Childhood Education: Investing in early childhood education is crucial. Studies have shown that access to high-quality preschool programs can significantly enhance cognitive and social development, especially for children from disadvantaged backgrounds. This early investment lays a strong foundation for future educational success.

2. Quality of Education

It's not just about access; the quality of education is equally important. Quality education encompasses well-trained teachers, adequate learning materials, and a supportive learning environment.

Teacher Training and Retention: Quality teachers can make a significant difference in student outcomes. Investing in teacher training and retention strategies is essential to ensure that students receive the best education possible. Schools in low-income areas often struggle to attract and retain qualified teachers, leading to a cycle of disadvantage.

Curriculum Relevance: The curriculum should be relevant to the needs of the students and the job market. By incorporating skills training, vocational education, and STEM (Science, Technology, Engineering, Mathematics) programs, educational institutions can better prepare students for high-demand jobs, thereby enhancing their earning potential.

3. Lifelong Learning and Adult Education

Reducing income inequality is not solely about traditional schooling for children and teenagers. Lifelong learning and adult education provide opportunities for individuals to upskill or reskill throughout their careers.

Access to Adult Education Programs: Many adults seek to improve their qualifications but face barriers such as cost, time, and access to information. By providing affordable and flexible adult education programs, societies can empower individuals to increase their earning potential and transition into better-paying jobs.

Workforce Development Programs: Collaboration between educational institutions and industries can lead to effective workforce development programs that address specific skill gaps in the economy.

This partnership ensures that education aligns with the needs of employers, enhancing job placement rates for graduates.

4. Economic Factors and Policy Implications

Government policies play a vital role in shaping educational landscapes and addressing income inequality.

Public Funding for Education: Increasing public funding for education is essential to ensure that all students, regardless of their background, have access to quality education. Investments in infrastructure, technology, and resources in schools can directly impact student success.

Scholarship and Financial Aid Programs: Making higher education affordable through scholarships and financial aid programs can significantly affect students from low-income families. Reducing financial barriers helps ensure that talented individuals can pursue higher education and improve their economic prospects.

Inclusive Policies: Education policies must be inclusive, addressing the needs of marginalized groups such as minorities, immigrants, and those with disabilities. Tailored educational programs and support services can help these individuals overcome barriers and succeed academically.

5. The Role of Technology in Education

The integration of technology in education has the potential to further reduce income inequality.

Online Learning Opportunities: Online education platforms offer flexible learning options that can reach students in remote areas or those who require a non-traditional approach. This accessibility can help bridge the educational divide.

Digital Literacy Programs: As the job market increasingly demands digital skills, providing digital literacy training can empower individuals to navigate the modern workforce effectively. Ensuring that marginalized communities have access to technology and training is critical for their future success.

In conclusion, education is a powerful tool for reducing income inequality. It not only provides individuals with the skills necessary for employment but also contributes to overall economic growth and social equity. To maximize its potential, it is crucial to focus on access, quality, lifelong learning, supportive policies, and the integration of technology. By making strategic investments in education, societies can create a more equitable landscape where individuals from all backgrounds have the opportunity to succeed and thrive.

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